

# [01- PALACE OFFICE]

# Corporate Plan & Budget 2019/20-2021/2022

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# **List of Abbreviations**

CP&B Corporate Plan and Budget

**FY** Fiscal Year

KPI Key Performance Indicator
 LC Office of the Lord Chamberlain
 PS Office of the Private Secretary
 LPS Office of the Lord Privy Seal &
 NIDC National Identity Card Office

# **OVERVIEW**

#### 1.1 CORPORATE PLAN SUMMARY

This is the Corporate Plan of the Palace Office for the (3) Fiscal Years from 2019/20 to 2021/2022. It presents the goals and objectives of the Office and the tasks proposed to be achieved to efficiently provide support to His Majesty the King in His duty to the Nation and the People.

Since the issuance of the last published Corporate Plan, the Office has completed the following major task:

#### a. State Visit:

• State Visit of His Majesty The King Tupou VI and Her Majesty Queen Nanasipau'u to New Zealand on 22<sup>nd</sup> March to 5<sup>th</sup> April 2019.

#### b. International Ceremonial Visits:

 Royal Visit of His Majesty King Tupou VI and Her Majesty Queen Nanasipau'u to Thailand for the coronation of New Thai King in May 2019;

#### c. Local events:

- The State; National and Court Events including the State Opening of the Legislative Assembly; Visits of Foreign VVIPs; presentation of Letters of Credence of Heads of Diplomatic Missions accredited to His Majesty's Court; Traditional and Ceremonial Events of the Royal family and other Ceremonial events including the official opening of the 95th General Conference of the Free Wesleyan Church in Ha'apai;
- The celebrations of the Official Birthday of His Majesty The King in Ha'apai;
- Visits to the Outer Islands for the Annual Agricultural shows, Vavau, the Niuas, Haapai and Eua and the Tongatapu Agriculture Show;

#### d. Administrative:

- Completion of the refurbishment and reconstruction of the Tauakipulu Royal Residence with funding from the Peoples Republic of China;
- Completion of construction/refurbishment of staff quarters in preparation for the Royal Visit for the celebration of the Official Birthday of His Majesty King on 4th July at Pangai Haapai;
- Successful production and processing of National Identity (ID) cards in time for the General Parliamentary Election of November 2017;
- Renewal of the Maintenance contract for the National Identity Card Issuing and Control System for an additional 3 years and the refreshment of ID printing stock (laminating, teslin sheets and barcodes) and hardware equipment;
- Commencement of the manual process to index and prepare Archival records for the Digitization process;
- Annual insurance of the Royal Palace.

The Major Events included in this Corporate Plan:

#### (a) Ceremonial Events:

- Royal Visit from Foreign Royal Families (to be confirmed)
- Possible reciprocal Head of State Visit (to be confirmed)
- State and Ceremonial Visits abroad:
- The State; National and Court Events including the State Opening of the Legislative Assembly; Visits of VVIPs; presentation of Letters of Credence of Heads of Diplomatic Missions accredited to His Majesty's Court; Traditional and Ceremonial events of the Royal family;
- The official opening of the 96th General Conference of the Free Wesleyan Church in Nuku'alofa;
- The celebrations of the Official Birthday of His Majesty The King to be held in Nuku'alofa and the attendance of Overseas Guests;
- Investiture of the Royal Orders, Honours and Decorations;
- The opening of the Agricultural shows at the Outer islands and Tongatapu;

#### (b) Administrative:

- Recruitment of all vacant posts in the Palace Office and re-designation of current junior positions;
- Commencement of the initial phase of the project for the Digitization of the Tonga Traditions Archive Records;
- Annual insurance of the Royal Palace;
- Third year instalment payment for the National Identity Card Issuing and Control System maintenance contract;

#### (c) Maintenance:

- Expedited reconstruction of the Royal Residence Ta'anga in 'Ohonua, 'Eua which was heavily damaged during Tropical Cyclone Gita in February 2018;
- Upkeep and maintenance of the Royal Palace and Royal Residences- Fangatongo (Vava'u); Tau'akipulu (Ha'apai) and Ta'anga ('Eua).
- Maintenance and upkeep of the Royal Tombs "Mala'ekula";
- Construction and installation of pull down shutters for the Royal Palace (Fangatapu side) in preparation, for any future Tropical Cyclones;
- Re-roofing and refurbishment the Palace proper (old section) of the Royal Palace which has been heavily affected by water leakage.

To achieve the aforementioned goals the Palace Office has identified **7 key outputs**:

- (1) Advanced planning and delivery of resources for State, Ceremonial, Court Events and Receiving of visiting VVIPS;
- (2) To foster closer ties with foreign countries through close contact with visiting VVIPs and with the Heads of Diplomatic Missions accredited to His Majesty's Court;
- (3) Improved management of financial operations; personnel; logistics and the upkeep of the Royal Residences;
- (4) Improved promotion of Tongan traditions and Culture and to upgrade and better manage the preservation of Royal Archival records with the aim towards Digitization;
- (5) Corporate Service (Internal Output); Palace Office to operate efficiently and effectively based on the appropriate balance between required resources (i.e. Human Resources (HR), Budget, Information Communication Technology (ICT), Other Resources and expected outputs.
- (6) Improved service and support for His Majesty's Privy Council meetings; and,
- (7) Improved administration of the National Scheme of Registration of National Identity Cards.

#### 1.2 MANDATE & STAKEHOLDERS

#### a. Mandate

The mandate of the Palace Office is to effectively and efficiently provide support services and advice; and to carry out and implement the direction of His Majesty the King in His duty as the Sovereign and Head of State.

The legislation that is relevant to the operations of the Palace Office includes the following:

- Act of Constitution of Tonga
- Constitutional and Electoral Commission Act 2008
- Electoral Commission Boundaries Act 2010
- Emergency Powers Act 1988
- Government Act 1988
- Legislative Assembly Act 1988

- Miscellaneous Amendments Privy Council Act 2010
- Nationality (Amendment) Act 2007
- National Identity Card Act 2010
- Privy Council (Court of Appeal) Rule
- Royal Commissions Act 1960
- Royal Estates Act 1927
- Land Act Use 1988

#### b. Stakeholders

	PALACE OFFICE ST	AKEHOLDERS AND T	THEIR RELATIONSHIP	PS .						
Stakeholder	Customer of Palace Office	Supplier to Palace Office	Partner with Palace Office	Oversight of Palace Office						
	Received from/provided to Palace Office									
Monarch	Advice, Recommendations Information	Decisions, Direction	Support of the TSDF towards good governance and support of the efficient operations of Government administration	Direction						
Employees	Salaries, wages, job security, job satisfaction and motivation	Services, revenue, staff turnover	Operating Effectiveness of Government, Support of the TSDF	Direction						
(Executive) Cabinet	Cabinet Decisions Submission to HM Information	Cabinet Decisions	Support of the efficient operations of Government administration	Direction						
LA	Advice, Recommendations, Information	Audience Requests, Submissions to HM, Legislation	Support of conveying bills for for Royal Assent to become legislation	Direction						
MDAs	Policy directions	Information Advice	Operating Effectiveness of Government, Support of the TSDF	Oversight by PSC – for operational regulations						

Tonga Electoral Commission	Information	Information	Registration of eligible residents for National ID Card in preparation for General Election/District/T own Officer Elections	Direction
Diplomatic Corps	Letters of Credence, requests for Audience	Information, Direction	Operating Effectiveness of Government, Support of the TSDF	Direction
Businesses	Services, Information	Delivery of Commercial Goods, Services, Fees, Charges	Support of the TSDF, Economic Development	Monitor
NSA, CSO, Churches	Advice, Guidance, Goods, Services Instructions, Fees, Charges SA, CSO, Services,		Support of the TSDF, Community Work and processing of audience requests to the Monarch	Monitor
General Public	Guidance, Information	Goods, Services, Fees, Charges	Support of the TSDF and processing of audience requests to the Monarch and processing of Royal Pardon and Naturalisation applications	Vote, Monitor
Development Partners	Guidance, Information	Development Assistance and Advice	Delivery of Aid Funded Programs	Oversight of the Use of Development Funds, General Performance Management

#### 1.3 2019 IMPACTS AND OUTCOMES SUPPORTED BY PALACE OFFICE OUTPUTS

In addition, to providing support to His Majesty The King, the Palace Office also contributes to the Government's National vision as cited in the Tonga Strategic Development Framework II (*TSDF II*) which is towards "A more progressive Tonga supporting a higher quality of life for all"

As derived from the TSDF II 2015-2025 the Palace Office contributes to 3 major **National Outcomes** as follows:

#### i. National Outcome C: Human development

A more inclusive, sustainable and empowering human development: The development of our human potential is important in its own right as well as being essential for progress across all the National Outcomes. We need skilled people to operate and maintain infrastructure, to build dynamic businesses, to negotiate better internationally and to improve the public service. We need to have well-educated, skilled and healthy people living in stable communities who can seek to fulfil their potential. This requires good education, health and other services that reach out across the Kingdom, particularly to groups with special needs. Improved gender balance is necessary so that both women and men can progress together. An absence in any of these areas will hold people back, undermine human development, limit growth, equality and development and restrain progress;

#### ii. National Outcome D: Good-governance strengthening rule of law

A more inclusive, sustainable and responsive good-governance strengthening rule of law: Our political and legal framework and how we run our national and local administration is critical to all aspects of development. Poor governance can worsen the consequences of our fragile environment, can undermine the delivery of services, and generally weaken progress to more sustainable and inclusive human development, and more dynamic economy. While much has been done in Tonga, much remains to be done to ensure accountable, transparent and responsible governance, from the application of law and order, to the management and performance of the public service. Improvements in these areas will strengthen overall progress, be particularly important for ensuring that services and support are delivered more fairly to all groups, and ensure a sustainable use of resources and management of the environment.

#### iii. National Outcome G: External interests and Sovereignty

A more inclusive, sustainable and consistent advancement of our external interests, security and sovereignty: 'No person is an island' applies to Tonga as a country. The traditional lifestyle was sustainable with limited daily engagement with the outer world, though even then movement of people, ideas and special products was still important. Progressive, sustainable and inclusive development and higher quality of life is not possible if we live in isolation from the rest of the Pacific and world. Good access to new knowledge, progressive ideas, trade, employment opportunities as well as foreign investment and development assistance that is accessible to all is essential. At the same time, we will strive to ensure that with this engagement we protect the Sovereignty and security of the Kingdom and advance our external interests.

Furthermore, the Palace Office has identified the following 4 **Organisational Outcomes** as derived from the TSDF II:

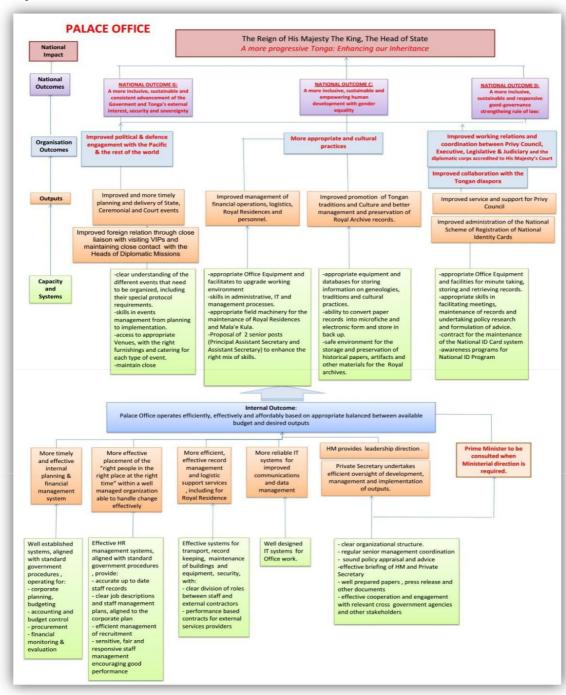
➤ TSDF Organisational Outcome 2.3: more appropriate social & cultural practices which help maintain the positive aspects of our Tongan identity while also helping to promote those

- changes needed for further development of our democracy and for more sustainable and inclusive institutions better able to interact with the opportunities and threats presented by the wider world;
- > <u>TSDF Organisational Outcome 2.8</u>: improved collaboration between Tongans in the Kingdom, and the Tongan Diaspora to help develop the social and economic quality of life of both groups;
- **TSDF Organisational Outcome 3.5**: improved working relations and coordination between the Privy Council, Executive, Legislative & Judicial arms of Government so that they work effectively together in support of the Tongan vision;
- > TSDF Organisational Outcome 3.7: improved foreign and defence relations within the Pacific and with foreign nations, including better engagement with International Organisations, to ensure that we are an effective member of the international community, able to participate more effectively in the support to other countries and consistent advancement of our international interests, security and sovereignty;

#### 1.4 RESULTS MAP

The results map of the Palace Office clearly illustrates and identifies detailed linkages between the 6 key Outputs (through detailed activities) produced by the Office and how they contribute to the identified Organisational Outcomes and National Outcome and Impact as identified in the Tonga Strategic Development Framework (TSDF II).

Being in schematic form, the results map is also a high-level summary chart from which amendments can be easily made and, if they were to be made, such amendments could easily be traced and reflected accordingly in the detailed levels. The responsibilities of the Palace Office and how it must organise itself to carry out those tasks are also reflected in the results map, hence, showing further utility of the results map as a useful tool for the Palace Office in its Corporate Plan.



#### 1.5 PALACE OFFICE BUDGET

In preparation for the 2019/20 Fiscal Year, the Palace Office has identified and focused on the following 2 Budget Strategy priorities:

- (1) Good governance- efficient and effective public service delivery;
- (2) Maintain staff cost at no more than 53% of domestic revenue

The approved Budget 2018/19 and the *given* Proposed New Baseline for the fiscal years 2019/20 - 2021/22 is outlined below:

Table 1: Approved Budget Baseline FY 2019/20 - 2021/22\*

Expenditure Outturn	Proposed New Baseline	Proposed New	Proposed New
2018/19	2019/20	Baseline 2020/21	Baseline 2021/22
 4,894,900	4.74	4.74	

#### \*Budgetary template details attached Annex 1

#### i. Total Payments in the Recurrent and Development Budgets (cash and in kind)

Category	Past spending performance				Corporate Plan & Budget			
			FY 2019/20	FY 2020/21	FY 2021/22			
	Original Budget	Provisional Budget	Original Budget	Revised Estimate	Budget	Projection	Projection	
Established and unestablished staff	119		111		111	115	115	
Ministry operational costs	4894900		4794900	4618432	4736900	4741400	4741400	
assets								
Total Ministry costs	4894900		4794900	4618432	4736900	4741400	4741400	
Services on behalf of Government								
Total Ministry expenditure	3862647							

ii. Total Payments in the Development Budgets (Cash and In-kind)

Category	Past spending performance				Corporate Plan & Budget			
		FY2017/18	FY 2018/19		FY 2019/20	FY 2020/21	FY 2021/22	
	Original Budget	Provisional Budget	Original Budget	Revised Estimate	Budget	Projection	Projection	
Ministry Operational Costs								
assets								
Total Ministry costs								
Services on behalf of Government								
Total Ministry expenditure								

# iii. Asset Management

				acement required	Covered in		
	asset	Gov't	Donor	Total	% of	Total budget	recurrent budget
	stock				asset	needs	(% of O&M
	(value in				value		needed)
	TOP)						-
Next	29084.19	29084.19		29084.19	10%	30000.00	15%
FY							
Year 2	31992.61	31992.61			10%	33000.00	15%
Year 3	34901.03	34901.03			10%	36000.00	15%
Year 4	37809.45	37809.45			10%	39000.00	15%
Year 5	40717.87	40717.87			10%	42000.00	15%



**1.4.1: New Initiatives-** the below initiatives are carried forward from the previous FY.

	Other Ministry Operating Expenditure	Ministry Sub-Program	FY 2019/20
1318	Maintenance of Buildings & Compounds	Leadership and Policy Advice	<ul> <li>'Eua Royal Residence -\$700,000</li> <li>Vava'u Royal Residence - \$50,000 (maintenance and refurbishment)</li> <li>Annual Insurance of the Royal Palace</li> </ul>
			(\$70,200.00)

❖ **PRIORITY No. 1**: Maintenance of Royal Residences *–Expedited construction of the Royal Residence at Ta'anga, 'Eua*: The Royal Residence at 'Eua was destroyed during Tropical Cyclone Gita in February 2018. Taanga is used on an annual basis for Royal visits by His Majesty the King and also for the Event of the Agricultural show. The total destruction of the Residence has led to the need for a complete new building and thus the delay to re-design the building plan etc. The construction of the Residence at the total cost of \$700,000.

Furthermore, the Office requires an allocation of \$50,000 towards the maintenance and refurbishment of the 'Fangatongo Royal Residence and to include the construction of a higher (security) fence following the recent burglary at the Residence. Fangatongo is annually used as the base for the Royal Visits for the Vava'u, Niuatoputapu and Niuafoou Agriculture shows as well as other Ceremonial Events in Vavau.

**PRIORITY No.2:** Annual Insurance of the Royal Palace in Tongatapu.

#### 1.4.2 Donor Fund Projects

ITEMS	DESCRIPTION
Sponsoring Ministry/Agency	Ministry of Finance and National Planning Maintenance Contract for the National Identity Card Issuing and Control
Dates	System
Project Name	Maintenance Contract
	-National Identity Card Office, Office of the Lord Privy Seal

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Project Timeframe Project Development Status	Maintenance Contract for 3 years (2017-2019) On-going
Location and Areas affected	Office of the Lord Privy Seal, Nuku'alofa, Tonga
Sponsoring Ministry/Agency	Ministry of Finance and National Planning (Still seeking a Donor)
Dates	-
Project Name	Tonga Tradition & Digitization Project (\$813,100)
Project Timeframe	-
Project Development Status	1 Concept
Location and Areas affected	Tonga Traditions Office, Office of the Private Secretary

#### 1.6 ORGANIZATION STRUCTURE AND STAFFING

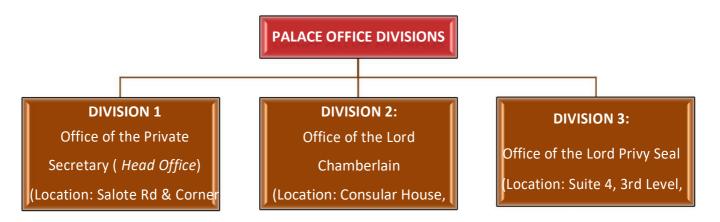
#### a. Organizational structure

The Palace Office aims to provide support and advice and to implement His Majesty the King's directions in the performance of His duty as The Sovereign and Head of State. In accordance with the division of labour since the Political Reform in 2010, the Palace Office consists of 3 main divisions, namely:

- i. **Office of the Lord Chamberlain:** responsible for the channel of communications between the Sovereign as Head of State, the Executive and the Legislative Assembly; the link with visiting VVIPs and Heads of Diplomatic Missions accredited to His Majesty's Court; the organisation and management of the State, Ceremonial and Court events; the maintenance of the welfare of the Royal Family and every day matters relative to Events at the Court of His Majesty. The *Office of the Lord Chamberlain* is located at the Royal Residence of Consular House;
- ii. **Office of the Private Secretary:** as Chief Executive Officer (CEO) being responsible for the Privy Purse, financial management; the overall administration and operation of the Head Office; Tonga Tradition and; the Royal Residences. *The Office of the Private Secretary* is the main Office located aside from the Royal Palace and the Pangai at the corner of Salote Road and Hala Tu'i, Nuku'alofa;
- iii. **Office of the Lord Privy Seal:** responsible for the secretariat to His Majesty's Privy Council and the management of the National Identity Card Office. This division provides support staff during State, Ceremonial and Court Events. The *Office of the Lord Privy Seal* is located at Suite 4, Level 3 of the National Reserve Bank, Salote Road.

An overview of the **Organisational Chart** of the Palace Office is displayed below:

Figure 1: Palace Office Organizational Chart 2019



#### b. STAFFING

The Office currently employees a total of **41 Established Staff (25 filled posts and 16 Vacant posts)** and **25 Daily Paid Staff**.

Arrangement is in place for the filling of the vacant posts through re designation of posts and advertisements. A detailed **SUMMARY OF THE STAFFING** are listed in **Table 1.6.1: Palace Office Staff 2019** 

**Table 1.6.1: Palace Office Staffing 2019** 

Band Level	Position	Rudo	reted Po	sitions	Total	Filled	Vacant
Dana Bovor	1 osteton	Budgeted Positions PS LC LPS			Total	Tilled	vacant
D	Private Secretary*	1	-	-	1	1	
F	Lord Chamberlain*	-	1	-	1	1	
G	Lord Privy Seal*	-	-	1	1	1	
G	Deputy Secretary	1	-	-	1	-	1
G	Equerry in Waiting	1		-	1	1	
ū.	Equality in Watering	-			-	-	
I	Principal Assistant Secretary		1		1		1
J/K	Senior Assistant Secretary	1	-	1	2	2	
K	Senior Accountant	1			1		1
L	Research Officer	1	-	-	1		1
L	Assistant Secretary	1	-	1	2	1	1
M	Assistant Senior Accounting Officer	1			1	1	
	Master of Royal Household	1	-	-	1		1
M	Sr Executive Officer	1	-	-	1	1	
M	Personal Assistant Her Majesty	1	-	-	1		1
M	Accounting Officer Diplomate	1	-	-	1		1
N	Tradesman Leading Hand	1	Ī	-	1		1
0	Transport Supervisor	1	-	-	1		1
P	Computer Operator Grade III	1		-	1	1	
Q	Senior VIP Driver	-	1	-	1	1	
Q	VIP Driver	2	-	-	2	1	1
Q	Computer Assistant	1	-	4	5	5	
Q	Leading hand- Handyman	1	-	-	1	1	
R	Driver	2	-	-	2	2	
R	Waiter	1			1		1
R	Clerk Grade III	1	1	-	2	1	1
R	Receptionist	1	-	-	1	1	
S	Caretaker	1	-	-	1	1	
S	Caretaker	1	-	-	1		1
S	Caretaker	1			1	1	
S	Caretaker	2	-	-	2		2
TOTAL		29 25	4_	8	41	25	<u>16</u>
Daily paid sta	Daily paid staff			-	-	-	-

**<u>Key:</u>** (highlighted posts are vacant posts)

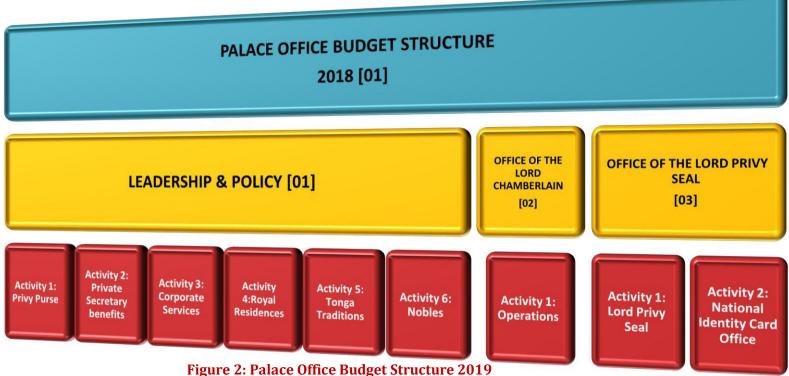
<sup>\*</sup>posts are appointed at His Majesty's pleasure and with the approval of Government;

## i. TOTAL PALACE OFFICE STAFF BY KEY CATEGORY

	PAST SPE	CORPORATE PLAN & BUDGET					
Category		FY2017/18	FY 201	8/19	FY 2019/20	FY 2020/21	FY 2021/22
	Original Budget	Provisional Outcome	Original Budget	Revised Estimate	Budget	Projection	Projection
Established Staff							
Executive Staff (Levels 0-2)	9		9		9	10	10
Professional Staff (Levels 3-9)	10		10		10	11	11
Other Staff (Levels 9A-14A)	24		22		22	22	22
Total Established Staff	43		41		41	43	43
Un established Staff	76		72		72	72	72
Total Staff	119		113		113	115	115
Total Recurrent Ministry Costs	4894900		4794900	4618432	4736900	4741400	4741400
Staff per TOP 100000							

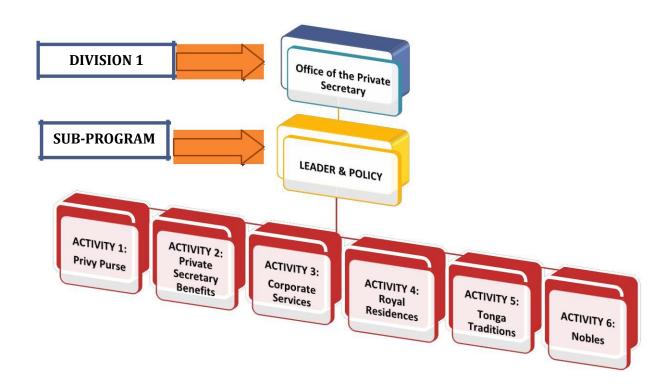
#### 2. PROGRAMS AND SUB-PROGRAMS

The Palace Office Budget Structure is made up of 1 Program (Palace Office [1]) which is divided into 4 Subprograms ([01], [02], [03], [04]) according to the 3 Divisions which make up the Palace Office. (Please see Figure 1: Palace Office Organisational Chart 2018). Each of these Subprograms is differentiated by the Activities listed under each Division. (Please see Figure 2: Palace Office Budget Structure 2018)



#### 2.1 PROGRAM [01].01: LEADERSHIP AND POLICY ADVICE

#### 2.1.1 DIVISIONS(S)/SUB-PROGRAMS RESPONSIBLE:



#### 2.1.2 PROGRAM RESULT:

The key outputs delegated to this division and programs are as follows:

- **OUPUT 3:** Improved management of financial operations; personnel; logistics and Royal Residences
- > OUTPUT 4: Improved promotion of Tongan traditions; Culture and to upgrade and better manage the preservation of Royal Archival records with the aim towards Digitization
- OUTPUT 5: Corporate Services (Internal Output)

2019

The aforementioned activities are grouped under the Program of Leadership & Policy Advice primarily because the Division of the Office of the Private Secretary is the CEO responsible for the Privy Purse, all financial matters; the overall administration and operation of the Head Office; Tonga Tradition and; the Royal Residences.

#### 2.1.3 MAJOR STAKEHOLDERS:

Stakeholder	Main Interests	Power and Influence
Employees	Salaries, wages, job security, job satisfaction and motivation	Quality service, staff turnover, achievement of Office target goals
MDAs	Advice, Guidance, Information	Partnership on achievement of effective Government operations, Support of TSDF goals towards good governance.
Suppliers	Long/short term contracts, prompt payment, growth of purchasing goods	Pricing, quality goods, product availability
General Public	Advice, Guidance, Instructions, Services, Information	Goods, Services, Fees, Charges
Development Partners	Advice, Guidance, Instructions, Services, Information, Development Assistance and Advice	Delivery of Aid Funded Programs, Oversight of the Use of Development Funds, General Performance Management

#### 2.1.4 TOTAL PAYMENTS IN THE RECURRENT AND DEVELOPMENT BUDGETS (CASH AND IN-KIND)

	PA	AST SPENDING F	PERFORMANCE		CORPORATE PLAN & BUDGET			
Category		FY2017/18	FY 2018/1	FY 2018/19		FY 2020/21	FY 2021/22	
	Original Budget	Provisional Budget	Original Budget	Revised Estimate	Budget	Projection	Projection	
1.01 1: Privy Purse								
Total Subprogram Costs	977500	997000	943500	921334	953500	953500	953500	

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Services on behalf of Government							
1.01 2: Private Secretary Benefits							
Total Subprogram Costs	132100	132100	132100	121000	72000	72000	72000
Total Subprogram Expenditure	59700						
1.01 3: Corporate Services							
					1044000		
Total Subprogram Costs	1121200	1068492	1067900	787529		1044000	1044000
Total Subprogram Expenditure	1027540						
1.01 4: Royal Residences							
Total Subprogram Costs	1264300	1298947	1260700	1502468	1232500	1232500	1232500
Total Subprogram Expenditure	713672						
1.01 5: Tonga Traditions							
Total Subprogram Costs	62600	62600	60500	60500	86300	86300	86300
Total Subprogram Expenditure	33012						
1.01 6: Nobles							
Total Subprogram Costs	817300	817300	817300	762300	817300	817300	817300
Total Subprogram Expenditure	703901						
1.01 LEADERSHIP & POLICY							
Total Subprogram Costs	4375000	4376439	4281900	4155131	4239600	4245100	4245100
Services on behalf of Government							
Total Program Expenditure	2352233						

2.1.5 Total Payments In The Development Budgets (Cash And In-Kind)

Category	FY2016/17		FY 2017/18		FY	FY 2019/20	FY 2020/21
					2018/19		
	Original	Provisional	Original	Revised	Budget	Projection	Projection
	Budget	Budget	Budget	Estimate			
1.01 Leadership & Policy							
Total Subprogram Costs							
Services on behalf of Government							
Total Ministry Expenditure							

# 2.1.6 TOTAL STAFF BY KEY CATEGORY PROGRAM 01-LEADERSHIP & POLICY ADVICE (OFFICE OF THE PRIVATE SECRETARY DIVISION)

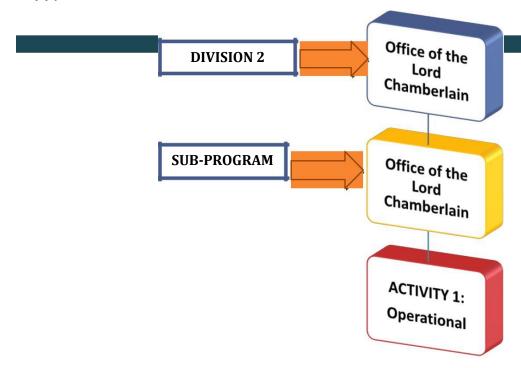
	PAST SPE	ENDING PERFOR	MANCE	CORPORATE PLAN & BUDGET				
Category		FY2017/18		FY 2018/19		FY 2020/21	FY 2021/22	
	Original Budget	Provisional Outcome	Original Budget	Revised Estimate	Budget	Projection	Projection	
Established Staff								
Executive Staff (Levels 0-2)	7		7		7	7	7	
Professional Staff (Levels 3-9)	8		8		8	8	8	
Other Staff (Levels 9A-14A)	17		14		14	14	14	
Total Established Staff	32		29		29	29	29	
Unestablished Staff	76		76		72	72	72	
Total Staff	108		105		101	101	101	
Total Recurrent Ministry Costs	1993000		2091560	2029623	2029623	2029623	2029623	
Staff per TOP 100000								

#### 2.1.7 KEY PERFORMANCE INDICATORS

		Baseline		FY 2019/2	20 Targets		FY	FY
OUTPUT	KPI	FY 2018/19	Q1	Q2	Q3	Q4	2020/21 Targets	2021/22 Targets
	<b>KPI 1:</b> %	_						
	Development plans	5	2	2	2	2	6	8
	completed  KPI 2: % of							
	employees that have							
	attended/completed	40%	15%	15%	10%	10%	60%	70%
	trainings per							
	quarter							
Output 3:	<b>KPI 3:</b> cycle time to	40 =0	0.43	0.4.1	0.4.1	241	0.4.1	0.4.1
Improved	process payroll	48-72	24 hours	24 hours	24 hours	24 hours	24 hours	24 hours
Management		hours						

Of Financial Operations, Personnel,	KPI 4: % of Office assets recorded and updated per quarter	50%	10 - 20%	10- 20%	10- 20%	10-20%	70%	80%
Logistics And Royal Residences	KPI 5: weekly maintenance work schedule compliance	50%	50%	50%	50%	50%	80%	85%
Output 4: Improved Promotion Of Tongan Traditions; Culture And To Upgrade And Better Manage The Preservation Of Royal Archival Records With The Aim Towards Digitization	KPI 1: % of records examined and cleared within 90 days	40%	15%	15%	15%	15%	60%	80%
	KPI 2: % of records stored in appropriate environments	20%	10%	10%	10%	10%	40%	60%
	KPI 3: % of reference inquiries responded to within 30 days	90%	30%	30%	10%	20%	80%	90%
	KPI 4: % of lifelong learning exhibitions, education, information and marketing programs delivered	2%	5%	10%	10%	20%	40%	50%
	<b>KPI 5:</b> Number of formal initiatives	4	1	1	1	1	5	8

#### 2.2.1 DIVISIONS (S) /SUB-PROGRAMS RESPONSIBLE:



#### 2.2.2 PROGRAM RESULT:

The key outputs delegated to this division and program is as follows:

- **OUTPUT1:** Advanced planning and preparation of resources for State, Ceremonial and Court Events.
- > **OUTPUT 2:** Improved foreign relations and working relation with the diplomatic corps accredited to His Majesty's Court.

The aforementioned activity is grouped under the Office of the Lord Chamberlain because this is the primary responsibility of the Lord Chamberlain to organise and manage the State, Court and Ceremonial Events of the Sovereign as well as the communications with the Executive; the Legislative Assembly; The Heads of Diplomatic Missions accredited to His Majesty's Court; the Royal Orders and Investiture and; the maintenance of the welfare of the Royal Family.

# 2.2.3 MAJOR STAKEHOLDERS:

STAKEHOLDER	MAIN INTERESTS	POWER AND INFLUENCE
Executive	Advice, Guidance, Instructions, Information	Direction; Support of TSDF goals towards good governance.
Legislative Assembly	Advice, Guidance, Information	Direction; Support of TSDF goals towards good governance.
NSA/CSOs	Advice, Guidance, Instructions, Information	Partnership on achievement and implementation of Events in the presence of the Monarch or members of the Royal House. Support of TSDF goal towards maintaining contact and links with Diaspora as well as with local communities during Ceremonial visits of HM The King.
General Public	Advice, Guidance, Instructions, Information	Partnership on achievement and completion of Events attended by the Monarch or members of the Royal House; Support of TSDF goal towards maintaining contact and links with Diaspora and local communities.
MDAs	Advice, Guidance, Information	Partnership on achievement of effective Government operations and services. Support of TSDF goals towards good governance.
Diplomatic Corps	Advice, Guidance, Information	Partnership for the completion of requested audiences including Diplomatic weeks for presentation of Letters of Credence. Achievement of effective Government operations, Support of TSDF goals towards good governance.

# 2.2.4 TOTAL PAYMENTS IN THE RECURRENT AND DEVELOPMENT BUDGETS (CASH AND IN-KIND)

	PAST SPEN	NDING PERFORM	ANCE		CORPORATE PLAN & BUDGET			
Category		FY2017/18		FY 2018/19		FY 2020/21	FY 2021/22	
	Original Budget	Provisional Budget	Original Budget	Revised Estimate	Budget	Projection	Projection	
1.02 1: Operational								
Total Subprogram Costs	209300	209300	208200	199412	204000	204000	204000	
Services on behalf of Government								
1.02 OFFICE OF THE LORD CHAMBERLAIN								
Total Subprogram Costs	209300	209300	208200	199412	204000	204000	204000	
Services on behalf of Government								
Total Program Expenditure	151158							

# 2.2.5 TOTAL PAYMENTS IN THE DEVELOPMENT BUDGETS (CASH AND IN-KIND)

Category	FY2017/18		FY 2018/19		FY 2019/20	FY 2020/21	FY 2021/22
	Original Budget	Provisional Budget	Original Budget	Revised Estimate	Budget	Projection	Projection
1. 02 Office of the Lord							
Chamberlain							
Total Subprogram							
Costs							
Services on behalf of							
Government							
Total Ministry							
Expenditure							

# 2.2.6 TOTAL STAFF BY KEY CATEGORY PROGRAM 02- OFFICE OF THE LORD CHAMBERLAIN (OFFICE OF THE LORD CHAMBERLAIN)

	PAST SPI	ENDING PERFO	RMANCE	CORPORATE PLAN & BUDGET				
Category		FY2017/18		FY 2018/19		FY 2020/21	FY 2021/22	
	Original Budget	Provisional Outcome	Original Budget	Revised Estimate	Budget	Projection	Projection	
Established Staff								
Executive Staff (Levels 0-2)	1		1		1	1	1	
Professional Staff (Levels 3-9)	1		1		1	1	1	
Other Staff (Levels 9A- 14A)	3		2		2	2	2	
Total Established Staff	5		4		4	4	4	
Unestablished Staff		•						
Total Staff	5		4		4	4	4	

# Palace Office Corporate Plan Version 1

Total Recurrent	134600	133600	133600	133600	133600	133600
Ministry Costs						
Staff per TOP 100000						

## 2.2.7 KEY PERFORMANCE INDICATORS

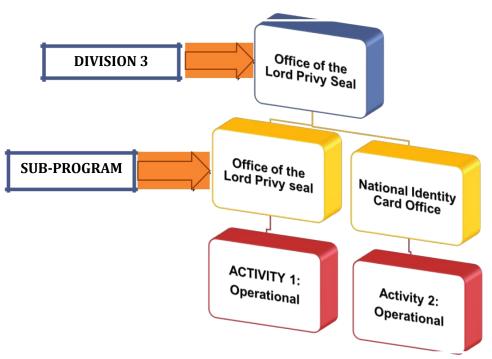
				Baseline		FY 2019	/20 Targe	ets	FY 2020/21	FY 2021/22
OUTPUT		KPI		FY 2018/19	Q1	Q2	Q3	Q4	Targets	Targets
OUTPUT1:	COMPLETED	the Monarc	request or	6 weeks	4 weeks	4 weeks	4 weeks	4 weeks	4 weeks	4 weeks
Advanced Planning And Preparation Of Resources For	Customer/Gourt Protoc	ntage of Compovernment Age of and proceed	gencies with lures.	60%	70%	80%	80%	85%	90%	95%
State, Ceremonial And Court Events.	conducted misundersta by staff over	ntage of dama to nding or mist stepping their	rectify akes caused boundaries	40%	5%	5%	5%	5%	5%	5%
	Royal Event	guests who RS within the giv	en period	70%	80%	80%	85%	85%	90%	95%
	<b>KPI 5:</b> distribution Functions	Number of of invitations	days for for Royal	3-4 weeks in advance	1 month prior	1 month prior	1 month prior	1 month prior	1 month prior	1 month prior
	applicant/cu enquiry via e	per of days be estomer lodge email or teleph for the Office	s a general none and the	2 days	2 days	24 hours	24 hours	24 hours	24 hours	24 hours

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OUTPUT 2:	KPI 2: Number of days it takes to							
Improved	process requests for audiences for							
foreign relation	presentation of credentials	4 week in	4 week	4 week	4 week	4 week	6 weeks	6 weeks
and working	(coordination with MINOFA and	advance	before	before	before	before		
relations with	Diplomatic Missions: arrangement of	of date of	event	event	event	event		
diplomatic corps	Guard of Honour; Ceremonial staff,	Event						
accredited to His	Palace staff)							
Majesty's Court	KPI 3: Number of completed							
	Diplomatic audiences conducted at the	5	5	5	5	5	8	8
	Royal Palace per quarter							
			1	1	1	1	2-3 months	2-3 months
	<b>KPI 4:</b> Number of weeks to complete	3 months	month	month	month	month	prior to	prior to
	the arrangements for State Visits	prior to	prior	prior	prior	prior	State Visit	State Visit
	abroad	Visits	to	to	to	to		
			Visits	Visits	Visits	Visits		
	KPI 5: Number of Official and							
	Ceremonial Visits abroad successfully							_
	coordinated with	5	3	3	3	3	5	5
	Consulates/Embassies and High							
	Commissions and Tongan Diaspora							

#### 2.3 PROGRAM [01]03: OFFICE OF THE LORD PRIVY SEAL

#### 2.3.1 DIVISIONS (S) /SUB-PROGRAMS RESPONSIBLE:



#### 2.3.2 PROGRAM RESULT:

The key output delegated to this division and program is as follows:

- ➤ **OUTPUT6:** Improved service and support for Privy Council meetings.
- **OUTPUT 7:** Improved administration of the National Scheme of Registration of National Identity Cards.

The aforementioned activities are grouped under the Office of the Lord Privy Seal primarily as their core role as secretariat for His Majesty's Privy Council. Furthermore, OUTPUT 7 is due to the National Identity Card Office Unit being under the supervision of the Lord Privy Seal. The National Identity Card Office is primarily responsible for the Scheme for the Registration of eligible Tongan residents for a National Identity Card. The Office is also responsible for maintaining the National Identity Card Issuance and Control System.

## 2.4.3 MAJOR STAKEHOLDERS:

Stakeholder	Main interests	Power and influence
Privy Council Members	Advice, Guidance, Information	Direction
Executive	Advice, Guidance, Instructions, Information	Direction; Support of TSDF goals towards good governance.
Tonga Electoral Commission	Advice, Guidance, Instructions, Information	Registration of eligible residents for National ID Card in preparation for General Election/District/Town Officer Elections
General Public	Advice, Guidance, Instructions, Information	Cooperation and compliance in completion of registration procedures for National ID Card applications.
MDAs	Advice, Guidance, Information	Partnership on achievement of effective Government operations, Support of TSDF goals towards good governance.

# 2.3.4 TOTAL PAYMENTS IN THE RECURRENT AND DEVELOPMENT BUDGETS (CASH AND IN-KIND)

Category	PAST SPEN	IDING PERFORMA	NCE		CORPORATE	PLAN & BUD	GET
		FY2017/18	FY 2018/1	L9	FY 2019/20	FY 2020/21	FY 2021/22
	Original Budget	Provisional Budget	Original Budget	Revised Estimate	Budget	Projection	Projection
1.03 1: Operational							
Total Subprogram Costs	107300	428100	53400	90855	96800	96800	96800
Services on behalf of							

Government							
Office of the Lord Privy Seal							
Total Subprogram costs	107300	159980	107300	107300	106300	106300	106300
Services on behalf of Government							
Total Program Expenditure	72540						
Total Subprogram Costs	272800	428100	310600	310601	303800	303800	303800
1.03 1: Operational							
Total Subprogram Costs	272800	428100	310600	310600	303800	303800	303800
Services on behalf of Government							
1.03 2 National Identity  Card Office							
Total Subprogram Costs	179600	341200	203300	203300	197500	197500	197500
Services on behalf of Government							
Total Program Expenditure	129394						

# 2.3.5 TOTAL PAYMENTS IN THE DEVELOPMENT BUDGETS (CASH AND IN-KIND)

	FY2017/18		FY 2018	3/19	FY	FY 2020/21	FY 2021/22
Category					2019/20		
	Original Budget	Provisional Budget	Original Budget	Revised Estimate	Budget	Projection	Projection
1. 03 Office of the Lord Privy Seal		3	3				
Total Subprogram Costs							
Services on behalf of Government							
Total Ministry Expenditure							

# 2.3.6 TOTAL STAFF BY KEY CATEGORY PROGRAM 03- OFFICE OF THE LORD PRIVY SEAL

		PAST SPENDIN	G PERFORMAN	ICE	CORPORATE PLAN & BUDGET					
Category		FY2017/18	FY 201	8/19	FY 2019/20	FY 2020/21	FY 2021/22			
	Original Budget	Provisional Outcome	Original Budget	Revised Estimate	Budget	Projection	Projection			
Established Staff										
Executive Staff (Levels 0-2)	1	2	1	2	2	2	2			
Professional Staff (Levels 3-9)	1	2	1	2	2	2	2			
Other Staff (Levels 9A- 14A)	4	6	4	6	4	6	6			
Total Established Staff	6	10	6	10	8	10	10			
Unestablished Staff										
Total Staff	6	10	6	10	8	10	10			
Total Recurrent Ministry Costs	162300		157000		146100	151200	151200			
Staff per TOP 100000										

# 2.3.7 KEY PERFORMANCE INDICATORS

		Baseline	F'	Y 2019/2	20 Targe	ts	FY 2020/21	FY 2021/22
OUTPUT	КРІ	FY 2018/19	Q1	Q2	Q3	Q4	Targets	Targets
	<b>KPI 1:</b> Number of days to process a Naturalisation Application to be tabled before Privy Council.	60 DAYS	30 DAYS	30 DAYS	30 DAYS	30 DAYS	20 DAYS	15 DAYS
Output 6:	KPI 2: % of Royal Pardon, Naturalisation Pardons processed by the Office has received from the Judicial Panel.	2%	5%	5%	5%	5%	15%	20%
Improved service and support for Privy Council	<b>KPI 3:</b> % of enquiries responded to by the Office within 30 days	60%	80%	80%	80%	80%	90%	95%
meetings.	<b>KPI 4:</b> % of submissions of papers on time for timely processing for to the Privy Council	2%	10%	10%	10%	10%	20%	25%
	<b>KPI 5:</b> Number of days PC agendas and papers are delivered to PC members prior to scheduled PC	2 days	3 days	1	1	1	1 week	1 week
	meetings  KPI 1: Number of days to process lost, damaged or	2 days	3 days	week	week	week	1 WCCK	T WCK
Output 7: Improved	amended ID applications received at the Office.	10 working days	5 days	5 days	5 days	5 days	5 days	5 days
administration of the National Scheme of	<b>KPI 2:</b> Number of computer service (maintenance jobs) conducted at the Office.							

Registration of		5	4	4	3	3	2	2
National Identity Cards	KPI3: % of Government Departments whom has complied with necessary database linkage requirements in order to be able to link with the National Identity Card Issuing Card Control for cross referencing purposes. (database details, level of data storage etc)	10%	10%	10%	10%	10%	50%	50%
	<b>KPI 4:</b> Number of complaints received by the Office regarding customer service	2	1	1	1	1	0	0
	KPI 5: Number of Government Departments whom have been successfully assisted by the Office in verification and validation of citizen's identity.	5	8	8	8	8	9	10

10	01	Palace Of	1 Palace	01	Leadershir	1 11	1477	Privy Supplies & Services	1 00	6	33,000				33,000	33,000			33,000	33,000			33,000	
11	01	Palace Of	1 Palace	01	Leadership	2 11	1001	Salaries	1 00	0	53,800				53,900	53,800			53,900	53,800			53,900	
	2 01	Palace Of			Leadership			Govt Contrib to Retirement Fnd			5,400				10,800	5,400			10,800	5,400			10,800	
	01 01	Palace Of Palace Of			Leadership Leadership			CEO/Minister Benefits Overseas Travel	1 00 1 00		12,000 60,000				12,000 60,000	12,000 60,000			12,000 60.000	12,000 60,000			12,000 60,000	
	5 01	Palace Of			Leadership						00,000				00,000	00,000			00,000	00,000			00,000	
16	5 1	Palace Of	1 Palace	01	Leadership	3 11	1001	Salaries :	1 00	0	267,800				284,800	267,800			284,800	267,800			284,800	
	7 01	Palace Of			Leadership			Overtime :			50,000	-	5,000		45,000 28,500	45,000 26,800			45,000 28,500	45,000 26,800			45,000 28,500	
	01	Palace Of							1 00		26,800 10,000				10,000	10,000			10,000	10,000			10,000	0
20		Palace Of			Leadership		1101	Wages			64,300				29,400	61,500			29,400	61,500			29,400	9
	L <b>01</b>	Palace Of			Leadership				1 00		33,000		10,000		23,000	23,000			23,000	23,000			23,000	
	2 01	Palace Of			Leadership				1 00 1 00		122,600	-	16,000		106,600	106,600			106,600	106,600			106,600	
	1 01	Palace Of Palace Of						Telecommunication Charge Postal Charges			1,000				1.000	1,000			1.000	1,000			1.000	
. 25	5 01	Palace Of						Email & Internet			-,					-,				_,				
	5 01	Palace Of			Leadership				1 00		20,000	-	1,000		19,000	19,000			19,000	19,000			19,000	
	7 01 3 01				Leadership Leadership						3,000 6,000				3,000 6,000	3,000 6,000			3,000 6,000	3,000 6,000			3,000 6,000	
20	01	CONTRACTOR OF THE PROPERTY OF	PG Program	DESCRIPTION OF THE PERSON OF T			J Item		Loc FS		Starting	V	Vithin	New	Budget	Starting	Additional	New	Projection	Starting	S 40	New	Projection	
	100	Name	Name		program		Code				Baseline for		nistry	Initiatives E	Estimate for	Baseline for	Within	Initiati	for 2020/21	Baseline for	Additional	Initiative	for	
					Name					ш	2019/20	Tra	nsfers		2019/20	2020/21	Ministry Transfers	ves		2021/22	Within	5	2021/22	
2															L.						Transfers			
3					Leadership	1 11	1021	Royal Household Allowance Privy Purse	1 00		46,300				46,300	46,300			46,300	46,300			46,300	
5		Palace Of			Leadership			Domestic Travel	1 00		377,700 19,500		10,000		377,700 9,500	377,700 9,500			377,700 9,500	377,700 9,500			377,700 9,500	
6		Palace Of			Leadership				1 00		456,000		10,000		456,000	456,000			456,000	456,000			456,000	
7		Palace Of			Leadership		1301		1 00		10,000	-	1,000		9,000	9,000			9,000	9,000			9,000	
8		Palace Of			Leadership		1309		1 00		10,000	-	2,000		1,000	8,000 1,000			1,000	8,000 1,000			1,000	
	01	Palace Of			Leadership		1477		1 00		33,000				33.000	33,000			33.000	33,000			33.000	
	01	Palace Of			Leadership			Salaries	1 00		53,800				53,900	53,800			53,900	53,800			53,900	
12		Palace Of			Leadership		1005				5,400				10,800	5,400			10,800	5,400			10,800	
13		Palace Of			Leadership Leadership						12,000				12,000 60,000	12,000 60,000			12,000 60,000	12,000 60,000			12,000 60,000	
	5 01	Palace Of			Leadership		1203				60,000				60,000	60,000			60,000	60,000			00,000	
16	5 3	Palace Of		01	Leadership	3 11	1001	Salaries	1 00	0	267,800				284,800	267,800			284,800	267,800			284,800	
	7 01	Palace Of			Leadership				1 00		50,000	-	5,000		45,000	45,000			45,000	45,000			45,000	
-	01	Palace Of			Leadership		1005	Govt Contrib to Retirement Fnd : Acting Allowance		0 0	26,800 10,000				28,500 10,000	26,800 10,000			28,500 10,000	26,800 10,000			28,500	
	01	Palace Of			Leadership		1101	Wages			64,300				29,400	61,500			29,400	61,500			29,400	
	01	Palace Of			Leadership			Domestic Travel	1 00	0	33,000		10,000		23,000	23,000			23,000	23,000			23,000	
	2 01	Palace Of			Leadership		1202	Overseas Travel			122,600	-	16,000		106,600	106,600			106,600	106,600			106,600	
	01	Palace Of			Leadership			Telecommunication Charge Postal Charges		0	1,000				1,000	1,000			1,000	1,000			1,000	
25		Palace Of			Leadership		1210		1 00		1,000				2,000	1,000			2,000	1,000			1,000	
26		Palace Of			Leadership			Fuel			20,000	-	1,000		19,000	19,000			19,000	19,000			19,000	
	7 01	Palace Of			Leadership			Freight Maintenance of Office Equipm			3,000 6,000				3,000 6,000	3,000 6,000			3,000 6,000	3,000 6,000			3,000 6,000	
25	-	Palace Of			Leadership				1 00		30,000	-	10,000		20,000	20,000			20,000	20,000			20,000	i i
30		Palace Of		01	Leadership	3 11	1318	Maintenance of Buildings & Cc	1 00	0	38,500		30,000		8,500	8,500			8,500	8,500			8,500	
31	01	Palace Of	1 Palace	01	Leadership	3 11	1346	Waste Disposal	1 00		800				800	800			800	800			800	
32	01	Palace Of			Leadership			Books, Periodicals & Publicatic Electricity	1 00		5,300 28,000				5,300 28,000	5,300 28,000			5,300 28,000	5,300 28,000			5,300 28,000	
	01	Palace Of			Leadership			Water	1 00		7,000				7,000	7,000			7,000	7,000			7,000	
35	01	Palace Of	1 Palace	01	Leadership	3 11	1406	Office Supplies	1 00	0	4,900				4,900	4,900			4,900	4,900			4,900	
	01	Palace Of			Leadership			Printing Uniforms			5,000				5,000	5,000			5,000	5,000			5,000	
	01	Palace Of			Leadership Leadership		1408		1 00		900 26,000	_	10,000		900 16,000	900 16,000			900 16,000	900 16,000			900 16,000	
39	01	Palace Of		01	Leadership	3 11	1416	Rations & Diets	00	0	3,000		10,000		3,000	3,000			3,000	3,000			3,000	
40	01	Palace Of	1 Palace	01	Leadership	3 11	1416	Rations & Diets	1 00	0	1,000				1,000	1,000			1,000	1,000			1,000	
41		Palace Of			Leadership		1422	Hospitality National Events	1 00		70,000		10,000		60,000	60,000			60,000	60,000			60,000	
42	01	Palace Of			Leadership		1506	National Events Prizes and Awards		0	115,000 100,000		15,000 98.000		2,000	100,000 2,000			2,000	100,000 2,000			2,000	
	01	Palace Of			Leadership	3 11	2002	New Machinery	1 00	0	3,000	-	2,000		1,000	1,000			1,000	1,000			1,000	
	01	Palace Of			Leadership			New Computers	1 00		4,000				4,000	4,000			4,000	4,000			4,000	
46	01	Palace Of			Leadership				1 00		118,200				121,300	118,200			121,300	118,200			121,300	
	01	Palace Of			Leadership				3 00		6,700 6,700				9,200	6,700 6,700			9,200 9,800	6,700 6,700			9,200	
49	01	Palace Of	1 Palace	01	Leadership	4 11	1005	Govt Contrib to Retirement Fnd	1 00	0	11,800				12,100	11,800			12,100	11,800			12,100	
	01	Palace Of						Govt Contrib to Retirement Fnd			700				900	700			900	700			900	
51	01	Palace Of			Leadership			Govt Contrib to Retirement Fnd Wages			700 160,300				1,000	700 160,300			1,000 167,200	700 160,300			1,000	
	01				Leadership						7,400				7,600	7,400			7,600	7,400			7,600	
	1 01			01	Leadership	4 11	1101	Wages			6,600				6,200	6,600			6,200	6,600			6,200	

55 01	Palace Of 1	Palace	01 Leadership	11 1101	Wages 4	00	6,400		5,600	6,400	5,600	6,400	5,600
56 01	Palace Of 1	Palace	01 Leadership	11 1201	Domestic Travel 0	00	25,600	- 10,000	15,600	15,600	15,600	15,600	15,600
57 01	Palace Of 1	Palace	01 Leadership	11 1201	Domestic Travel 1	00	3,500		3,500	3,500	3,500	3,500	3,500
58 01	Palace Of 1	Palace	01 Leadership	11 1202	Overseas Travel 0	00			71,500	71,500	71,500	71,500	71,500
59 01	Palace Of 1	Palace	01 Leadership	11 1202	Overseas Travel 1	00	140,000	- 10,500	129,500	129,500	129,500	129,500	129,500
60 01	Palace Of 1	Palace	01 Leadership	11 1203	Telecommunication Charge 1	00	0						
61 01	Palace Of 1	Palace	01 Leadership	11 1301		00			1,500	1,500	1,500	1,500	1,500
	Palace Of 1	Palace	01 Leadership 4			00			1,000	1,000	1,000	1,000	1,000
	Palace Of 1	Palace	01 Leadership			00			500	500	500	500	500
	Palace Of 1	Palace	01 Leadership			00			1,000	1,000	1,000	1,000	1,000
and the second second second	Palace Of 1	Palace	01 Leadership 4			00			1,000	1,000	1,000	1,000	1,000
	Palace Of 1	Palace	01 Leadership			00			700	700	700	700	700
	Palace Of 1	Palace	01 Leadership		Maintenance of Antiquities 0	00		1000000000	7,000	7,000	7,000	7,000	7,000
Committee of the State of the S	Palace Of 1	Palace	01 Leadership			00		- 2,200	110,000	110,000	110,000	110,000	110,000
	Palace Of 1	Palace	01 Leadership 4		Maintenance of Buildings & Cc 2	00			100	100	100	100	100
	Palace Of 1	Palace	01 Leadership		Maintenance of Buildings & Cc 3	00			100	100	100	100	100
	Palace Of 1	Palace	01 Leadership		Maintenance of Buildings & Cc 4	00			100	100	100	100	100
	Palace Of 1	Palace	01 Leadership		Waste Disposal 1	00			800	800	800	800	800
	Palace Of 1	Palace	01 Leadership		Electricity 1 Electricity 2	00		- 10,000	60,000	60,000	60,000	60,000	60,000
to the Automotive and Automotive to		Palace	01 Leadership			00			3,000 2,000	3,000	3,000 2,000	3,000	3,000 2,000
Charles and the Control of the Contr	Palace Of 1 Palace Of 1	Palace	01 Leadership 4		Electricity 3 Electricity 4	00	2,000		2,000	2,000	2,000	2,000	2,000
	Palace Of 1	Palace	01 Leadership		LPG Supplies 1	00	2,000	- 26,000	4,000	2,000 4,000	4,000	2,000 4,000	4,000
CONTRACTOR STATEMENT OF THE PARTY OF THE PAR	Palace Of 1	Palace	01 Leadership		LPG Supplies 2	00	100000	- 26,000	500	500	500	500	500
	Palace Of 1	Palace	01 Leadership		LPG Supplies 4	00			1,000	1,000	1,000	1,000	1,000
	Palace Of 1	Palace	01 Leadership			00			2,500	2,500	2,500	2,500	2,500
And the second distribution of the second	Palace Of 1	Palace	'01 Leadership'				0 3,000		3,000	3,000	3,000	3,000	3,000
	Palace Of 1	Palace	01 Leadership				900		900	900	900	900	900
	Palace Of 1	Palace	01 Leadership			00	2000	255.000	700,000				700,000
			01 Leadership					355,000	700,000	700,000	700,000	700,000	700,000
	Palace Of 1	Palace	01 Leadershir			00		- 59,800	1	200	1	222	200
A CONTRACTOR OF THE PARTY OF TH	Palace Of 1	Palace				00			100	100	100	100	100
	Palace Of 1	Palace	01 Leadership			00			100	100	100	100	100
	Palace Of 1	Palace			New Office Equipment 1	00		- 21,900					
	Palace Of 1	Palace	01 Leadership			00			29,000	27,100	29,000	27,100	29,000
	Palace Of 1	Palace			Govt Contrib to Retirement Fnd 1	00			2,900	2,700	2,900	2,700	2,900
90 01	Palace Of 1	Palace	01 Leadership	11 1201	Domestic Travel 1	00	7,000		7,000	7,000	7,000	7,000	7,000
91 01	Palace Of 1	Palace	01 Leadership!	11 1203	Telecommunication Charge 1	00	0						
92 01	Palace Of 1	Palace	01 Leadership	11 1308	Maintenance of Office Equipm 1	00	0 2,000		2,000	2,000	2,000	2,000	2,000
93 01	Palace Of 1	Palace	01 Leadership	11 1318	Maintenance of Buildings & Cc 1	00	6,000	- 2,000	4,000	4,000	4,000	4,000	4,000
94 01	Palace Of 1	Palace	01 Leadership	11 1401	Books, Periodicals & Publicatic 1	00	0 1,300		1,300	1,300	1,300	1,300	1,300
95 01	Palace Of 1	Palace	01 Leadership!	11 1402	Electricity 1	00	0 4,700		4,700	4,700	4,700	4,700	4,700
96 01	Palace Of 1	Palace	01 Leadership	11 1406	Office Supplies 1	00			2,000	2,000	2,000	2,000	2,000
97 01	Palace Of 1	Palace	01 Leadership!	11 1407	Printing 1	00	0 2,000		2,000	2,000	2,000	2,000	2,000
Committee of the Commit	Palace Of 1	Palace			New Office Equipment 1	00		- 2,000					
The second secon	Palace Of 1	Palace			Nobles Allowance 1	00		2,000	817,300	817,300	817,300	817,300	817,300
The second secon	Palace Of 1	Palace	02 Office of Lc			00			133,600	133,600	133,600	133,600	133,600
The state of the last of the l	Palace Of 1	Palace			Govt Contrib to Retirement Fnd 1	00			16,400	16,400	16,400	16,400	16,400
Control of the Assessment of the	Palace Of 1	Palace			Domestic Travel 1	00			6,000	6,000	6,000	6,000	6,000
	Palace Of 1	Palace			Overseas Travel 1	00			10,700	10,700	10,700	10,700	10,700
The second secon									10,700	10,700	10,700	10,700	10,700
	Palace Of 1	Palace			Telecommunication Charge 1	00			2 000	2.000	2.000	2.000	2.600
and the second second second second	Palace Of 1	Palace	02 Office of Lc			00			2,800	2,800	2,800	2,800	2,800
106 01	Palace Of 1	Palace	02 Office of Lc	11 1308	Maintenance of Office Equipm 1	00	0 3,000		3,000	3,000	3,000	3,000	3,000



107 0		1 Palace					0 4,500		4,500	4,500	4,500	4,500	4,500
108 0					318 Maintenance of Buildings & Cc 1				4,000		4,000	4,000	4,000
109 0						00 0			4,000		4,000	4,000	4,000
110 0:					406 Office Supplies 1	00 0			8,000	8,000	8,000	8,000	8,000
111 0:						00 0			11,000	11,000	11,000	11,000	11,000
112 0						00 0	0 53,900		53,900	53,900	53,900	53,900	53,900
113 0					005 Govt Contrib to Retirement Fnd 1	00 0			10,800	10,800	10,800	10,800	10,800
114 0					030 CEO/Minister Benefits 1	00 0			12,000	12,000	12,000	12,000	12,000
115 0						00 0		- 4,500	- 4,500			3,500	20000
116 0					202 Overseas Travel 1	00 0			1,500	1,500	1,500	1,500	1,500
117 0					203 Telecommunication Charge 1	00 0							
118 0						00 (	0 3,000		3,000	3,000	3,000	3,000	3,000
119 0			03 Lord Privy S 1	11 13	308 Maintenance of Office Equipm 1	00 0			1,000	1,000	1,000	1,000	1,000
120 0					309 Maintenance of Vehicles 1	00 0			2,500		2,500	2,500	2,500
121 0					406 Office Supplies 1	00 0			1,000		1,000	1,000	1,000
122 0			03 Lord Privy S1	11 14		00 0			5,600	5,600	5,600	5,600	5,600
123 0						00 0		- 1,000					2000000
124 0						00 0			92,800		92,800	86,100	92,800
125 0									9,300		9,300	8,600	9,300
126 0						00 0				9,000		9,000	2000
127 0			03 Lord Privy S 2	11 12	201 Domestic Travel 1	00 0			4,500	4,500	4,500	4,500	4,500
128 0	1 Palace Of 1	1 Palace			203 Telecommunication Charge 1								
129 0						00 0			500		500	500	500
130 0						00 0			300		300	300	300
131 0						00 0			2,000	2,000	2,000	2,000	2,000
132 0					310 Maintenance of Specialised Ec 1	00 0			1,500	1,500	1,500	1,500	1,500
			03 Lord Privy S 2 11			00 0	1,000		1,000	1,000	1,000	1,000	1,000
			03 Lord Privy S 2 11			00 0	12,000		12,000	12,000	12,000	12,000	12,000
			03 Lord Privy S 2 11			00 0	50,000		50,000	50,000	50,000	50,000	50,000
						00 0	10,000		10,000	10,000	10,000	10,000	10,000
						00 0		14,900	14,900	14,900	14,900	14,900	14,900
01 P	Palace Of 1 P	Palace "0	01 Leadership'3 1	1 1418	Training & Conferences 11	00 0		2,800	2,800	2,800	2,800	2,800	2,800
					Total		4,736,900		- 4,736,900	4,736,900	- 4,741,400	4,736,900	- 4,741,400